

Scale Up: Innovate or Replicate

Live Virtual Workshop November 2, 2017 Glenda Eoyang geoyang@hsdinstitute.org

Nothing is intractable.



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			Please input your question	Send			



Scale Up: Innovate or Replicate

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Nothing is intractable.



Today we will explore . . .

- What is the challenge of "going to scale" in a complex system?
- So what is HSD's "scale-free dissemination"?
- Now what does this mean for your systemic change efforts?





What is the challenge of "going to scale" in a complex system?



Love all your children just the same





Cultivate a garden





Scale up a peace intervention





Resolve the urban/rural divide





Why do we think replication works?

- That is what we predict and control
- We ignore local differences
- We value fidelity
- We have had power to force replication in the past
- We think we discover answers
- We cannot think about massive diversity
- We don't evaluate consistently and meaningfully
- We have a colonial mentality
- We know how things "should" be
- We make promises for funders
- It is all we knew how to do . . .



If replication doesn't, what will?

Re-Innovation

- Anticipate and adapt
- Seek questions not answers
- Engage and influence, don't force
- Value local attention, intelligence, resources, power
- Listen for local variability
- Collect and learn from data
- Value "fit for function"
- Work from lessons learned
- Re-use what is essential
- Learn new ways to go to scale . . .

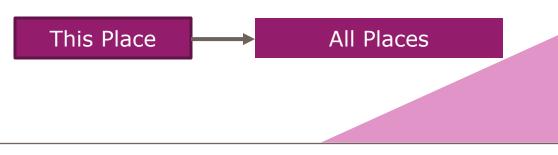


So what is HSD's "scale-free dissemination"?



Replicate to Go to Scale

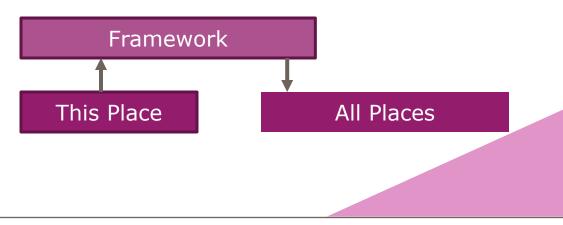
Whatever works here should work there . . .





Frameworks and Going to Scale

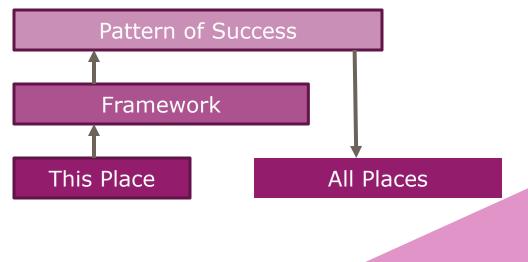
Evidence-based Logical Easy to talk about and teach When does it work?





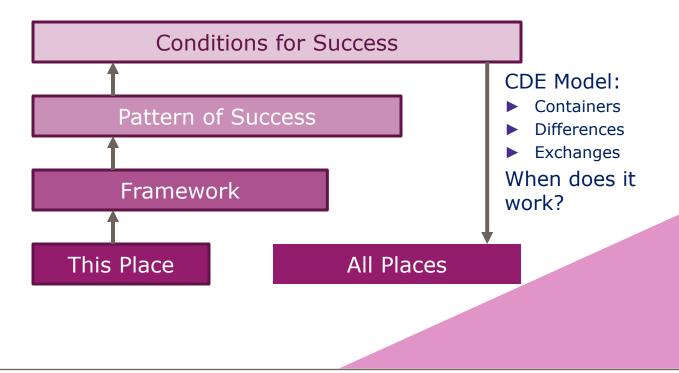
Pattern Logic and Going to Scale

What is same, different, connected? What are Simple Rules? How can we re-innovate? When does it work?





Conditions and Going to Scale





Replicate: Trauma-Informed Care

"I have done this before" "We are experts" "We have an evidence- based practice"





Frameworks: Trauma-Informed Care

Model	of	Care

Attachment

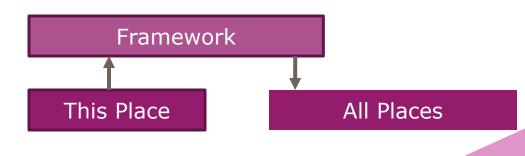
Caregiver Affect
Management
Attunement
Consistent
Response

Regulation

- Identification
- Modulation
- •Expression

Competency

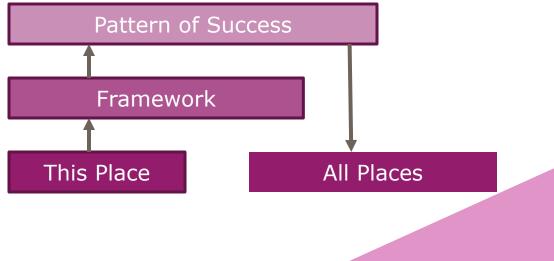
•Executive Functions •Self Development





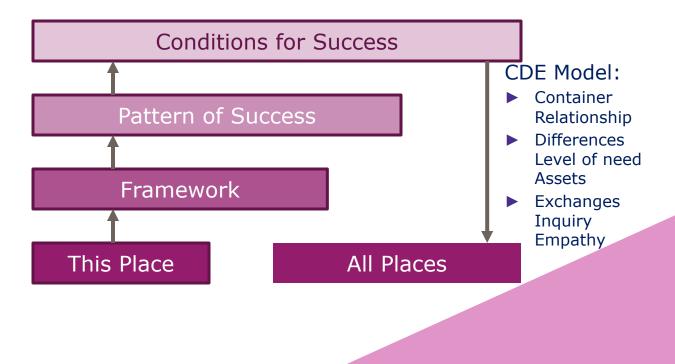
Pattern Logic: Trauma-Informed Care

Simple Rules: Consistently practice our model of care; Stand in inquiry; Use resources wisely, but liberally; Feel the future; Confirm that we do what we intend to do; Act as if each interaction makes a difference.





Conditions: Trauma-Informed Care

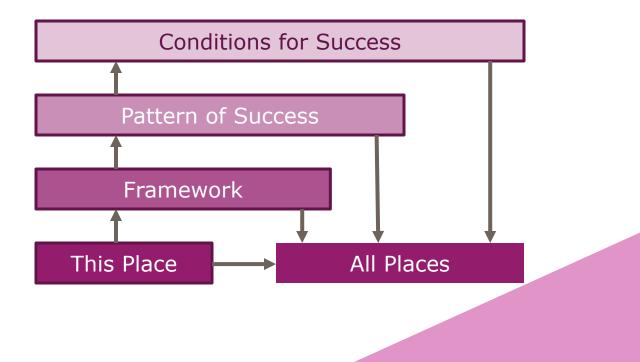




Now what does this mean for your systemic change efforts?

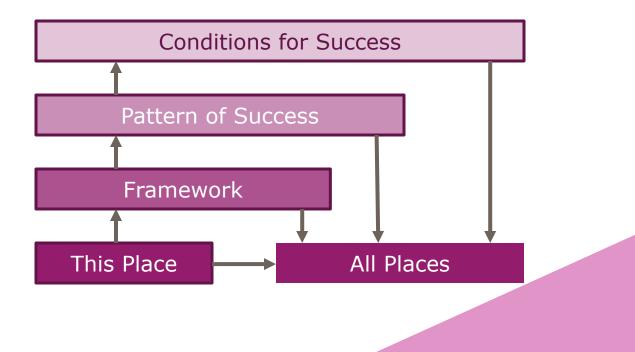


What is your current strategy?



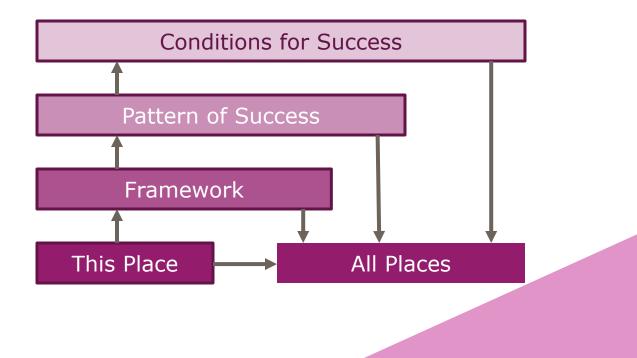


So what are the tensions?





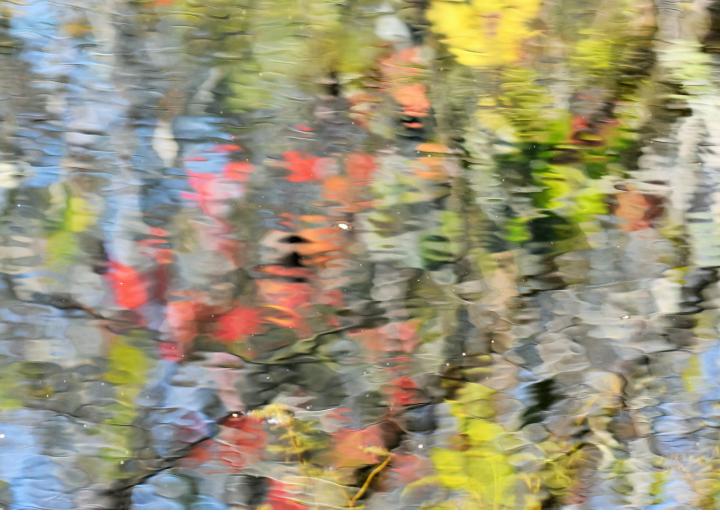
Now what are your options?





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